

**TARRANT COUNTY HOSPITAL DISTRICT (TCHD)
d/b/a JPS HEALTH NETWORK**

**1500 S. Main Street
Fort Worth, TX 76104
3rd Floor OPC Conference Room**

**Board of Managers
Budget Retreat**

Friday, July 23, 2021

Meeting Minutes

The Tarrant County Hospital District (“District”) Board of Managers met Friday, July 23 2021, with the following members present:

Charles Webber, M.D., Board Chair
Dorothy DeBose, Board Vice Chair
Amanda Arizola
Rev. Ralph Emerson
D.T. Nguyen
Steve Montgomery
Zim Zimmerman

Board Members Absent: Roger Fisher, Board Secretary
Steven Simmons, D.O.
Trent Petty
Charlie Powell, Board Immediate Past Chair

Others Attending: Robert Earley, President, Chief Executive Officer
Karen Duncan, M.D., Senior Executive Vice President, Chief Operating Officer
Sharon Clark, Senior Executive Vice President, Chief Financial Officer
Bryan Becker, M.D., Executive Vice President, President of Acclaim
Mark Hallman, Vice President, Chief Innovation & Transformation Officer
Rory McCrady, Senior Vice President, Revenue Cycle
Tony Banda, Vice President, Finance & Supply Chain
Daphne Walker, Senior Vice President, Chief Legal Counsel
LeeAnn Dyer, Recording Secretary

- I. **WELCOME AND CALL TO ORDER OF BOARD OF MANAGERS** – Dr. Webber called the meeting to order at 1:09pm
- II. **OPENING PRAYER & PLEDGE** – LeeAnn Franklin gave the Invocation
- III. **CITIZENS WISHING TO ADDRESS THE BOARD**

Summary: No citizens addressed the board

IV. OTHER MATTERS REQUIRING BOARD DISCUSSIN(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL

A. Budget Overview – S. Clark, R. McCrady & T. Banda

Summary: Ms. Clark gave an overview on what will be presented at today's budget retreat.

• **Supplemental Funding**

Summary: Ms. Clark presented the following:

- Supplemental Funding by Fiscal Year
- Current Supplemental Funding FY 2022 Budgetary Impacts
- New Proposed Supplement Funding FY 2022 Budgetary Benefits

• **Revenue Cycle Review**

Summary: Mr. McCrady presented the following:

- Revenue Cycle Focus
- Revenue Cycle Win – Net A/R Days
- Revenue Cycle Win – Write Offs
- Revenue Cycle Other Improvements
- Revenue Cycle Opportunity
- Revenue Cycle Initiative Utilization Management – Admission Status
- Revenue Cycle Initiative Automation
- Revenue Cycle Initiative Managed Care Contracting

• **Net Patient Revenue & Volume**

Summary: Mr. Banda presented the following:

- Critical Drivers
- Volumes
- FY 2022 Payor Mix
- Net Patient Revenue FY 2022 Impacts

• **Ad Valorem Tax Revenue Property Tax Update**

Summary: Ms. Clark presented the following:

- Ad Valorem Tax Revenue

• **COVID-19 Relief Funds Update**

Summary: Ms. Clark presented the following:

- COVID-19 Relief Funds JPS Dollars Received
- COVID-19 Relief Funds Acclaim Dollars Received

• **Debt Assumptions**

Summary: Ms. Clark presented the following:

- Debt Assumptions Budget FY 2022
- Debt Issuance Reimbursement Resolution Timing

• **Capital Review**

Summary: Mr. Banda presented the following:

- Capital Budget Long Term Capital Plan

V. RECONVENE IN EXECUTIVE SESSION PURSUANT TO CHAPTER 551, TEXAS GOVERNMENT CODE FOR THE FOLLOWING:

Summary: No business to discuss in Closed Session

VI. RECONVENE IN OPEN SESSION FOR DELIBERATION(S) AND/OR ACTION(S) DEEMED NECESSARY REGARDING ANY MATTER LISTED ON THE CLOSED SESSION AGENDA, PARAGRAPHS V. A., B., C., D. AND E.

Summary: None

VII. ADJOURN - There being no further business to discuss, Dr. Webber adjourned the meeting at 4:12 pm

Charles E. Webber MD 12 Aug 2021

Charles Webber, MD – Board Chair

Date